Foreword

Budget reform aims to ensure that budgets reflect government's objectives and support the extension and improvement of service delivery. Enhancing transparency and accountability is a key element of this agenda. The 2008 Estimates of National Expenditure (ENE) contain the results of further reform efforts.

As part of our ongoing efforts to improve the non-financial performance information which complements information on the allocation of resources, this ENE includes more detailed and quantifiable objectives and measures and reorganised trendable performance indicators. As the veracity of this information improves, oversight bodies such as Parliament, policy makers and decision makers, as well as civil society and the public can use this information as a tool to hold the executive accountable for results achieved and value for money in public expenditure.

The ENE continues to provide extensive information for the last three financial years, the present year and for the three years of the medium term expenditure period. This information relates to the strategies of departments, policy developments and spending plans. The ENE contains the widest consolidated financial reporting for the public entities published in South Africa. Building on this, we introduce performance information for some of these entities.

Transparent and accountable governance is enhanced when comprehensive budget documents are tabled for public scrutiny and legislative oversight. The amounts to be appropriated by Parliament for each vote are set out at the beginning of each chapter and further details are found throughout the chapter, providing a firm link with the 2008 Appropriation Bill. Accounting officers, including myself, will be held accountable for performance accordingly.

The ENE is a collective statement of budget allocations, policy priorities and accountability information. I thank my colleagues in departments and public entities for their invaluable commitment as well as their collaboration and understanding during the budget process. The expenditure estimates of departments are the outcome of an arduous administrative and executive process. Treasury budget analysts, under the political guidance of the Minister of Finance and the Ministers' Committee on the Budget, have worked closely with the policy and budget teams of departments and entities to ensure that government priorities are appropriately funded.

Systematic budget reform initiatives form part of the process of achieving a step change in service delivery to South Africans, helping departments to prioritise, plan, budget and implement relevant programmes. Beyond allocating the resources and reporting on the budget in the ENE, much work lies ahead. Our efforts will be wasted if we were to stop here.

The Treasury is grateful for the contribution of teams from departments and entities and the strengthening of relationships across government as budget reform is progressively implemented. Thanks also go to the Treasury team who worked so hard in producing this substantial document.

Lesetja Kganyago

Director-General: National Treasury

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